

47th Meeting of the Administrative Board Lisbon, 16-17 March 2017

SUMMARY OF DECISIONS

1. Welcome from the Chairman and adoption of the draft agenda

The Chairman announced newly appointed members and the proposed agenda was adopted.

2. (a) Minutes of the last meeting

The Administrative Board approved the Summary of Decisions and the Minutes of the 46th meeting held on 17 and 18 November 2016 in Lisbon.

(The approved minutes, as signed by the Chairman of the Administrative Board, are available online here <u>http://www.emsa.europa.eu</u>).

2. (b) Appointment of the Accounting Officer ad interim

The Administrative Board appointed the Accounting Assistant Mr Raul Gonzalez Fernandez as Accounting Officer ad interim to temporarily replace the Accounting Officer, who will cease his functions at EMSA as of 31 March 2017, in the exercise of the duties and responsibilities assigned to him by the relevant articles of the EMSA Financial Regulation, while the procedure for the permanent replacement is carried out.

3. Adoption of the list of "A" items

The Administrative Board adopted or took note of, as appropriate, the following "A" items, examined in detail by the Administrative and Finance Committee, on the basis of the recommendation by the Chairman of the Committee.

(a) EMSA Financial Statement for 2016 - Took note of the information provided by the Accounting Assistant.

(b) School Arrangement – Annual Report 2016 – Took note of the Annual Report 2016 on School Arrangements in Lisbon.

(c) 2017 Budget Update – Took note.

(d) Monitoring of findings and recommendations from internal and external audits and EMSA follow up (ECA, IAS) – Took note of the information provided on findings and recommendations from internal and external audits and the EMSA follow-up.

4. Draft Single Programming Document 2018-2020, Draft budget/establishment plan 2018

The Administrative Board took note of the information provided by the Agency on RPAS and Anti-Pollution Measures, as well as on the study on the cost-effectiveness and efficiency of EMSA oil pollution response services.

The Administrative Board discussed and adopted the Draft Single Programming Document 2018-2020 and the associated Draft Budget 2018 (\in 82,529,106 in Commitment Appropriations and \in 83,770,988 in Payment Appropriations, of which \in 23,107,000 in Commitment Appropriations and \in 21,126,000 in Payment Appropriations linked to the European cooperation on coast guard functions, including the relevant multi-annual schedule of payment) and Draft Establishment Plan 2018 (a total of 212 statutory posts: - 3 posts, completing the 10% staff cut provided for in the Commission Communication on the "Programming of human and financial resources for the decentralised Agencies" dated July 2013; and + 3 posts linked to the European cooperation on coast guard functions and in line with Regulation (EU) 2016/1625 of the European Parliament and of the Council amending Regulation (EC) No 1406/2002 establishing a European Maritime Safety Agency).

The budget proposed for 2018 - with the exception of the proposed 2018 payment appropriations in Anti-Pollution Measures only, which have been reprogrammed within the 2014-2020 multi-annual financial framework - is likewise in line with the Commission Communication and EMSA's Founding Regulation.

The Agency is also requesting 34 Contract Agents and 20 Seconded National Experts (+1CA and + 2 SNEs, compared to the figures authorised for 2017), to be covered by the EMSA budget. In addition, 11 Contract Agents and 1 Seconded National Expert are expected to be financed by Project Financed Actions.

Administrative Board Members were invited to provide written comments on the Draft SPD 2018-2020 to the Secretariat by 28 April 2017, to be addressed as relevant at the June 2017 meeting. As requested, the Agency will give in June a presentation on the future direction of maritime surveillance systems and their integration, also in view of the discussion related to the LRIT IDE at that time.

5. Draft Administrative Arrangements

The Administrative Board took note of the draft MoU between EMSA, the International Oil Pollution Compensation Funds and the International Group of Protection and Indemnity Clubs relating to the hire rates and charges of EMSA pollution response assets. A written procedure would be launched for consideration by the Administrative Board shortly after the meeting, allowing for a 4-week consultation period, as required by Article 15(2)(ba) of the EMSA Founding Regulation.

6. External Evaluation of the Agency

The Administrative Board discussed the final Evaluation Report on the External Evaluation of the Agency and agreed on actions and a calendar in order to allow the HLSC to: verify that the report meets the Commission's better regulation guidelines, consider EMSA comments on the report (will be circulated by 12 April), take into account Member State proposals (to be provided by 28 April), and develop draft Administrative Board recommendations, with a view to: adopting the evaluation report and discussing proposed Administrative Board recommendations at the next meeting in June, and adopting final Administrative Board recommendations at the November meeting.

7. Update on THETIS-EU and Emission Inventories Project

The Administrative Board took note of the information provided by the Agency on THETIS-EU and the Emission Inventories Project.

8. Update on Agency's activities

The Administrative Board took note of the information provided by the Agency on the Copernicus Services and on the technical assistance to ENP countries (Mediterranean Sea and Black and Caspian Sea).

9. Extension of the Executive Director's term of office

The Administrative Board decided in favour of the extension of the Executive Director's term of office and reclassification, as proposed by the Commission.

10. Any Other Business (this item was taken immediately after AI 3)

The Administrative Board also took note of the information that, following the rejection by the Agency of two out of three recommendations resulting from the 2016 audit on Project Financed Actions. The Internal Audit Service (IAS) of the Commission is expected to submit an ad-hoc report to the Administrative Board communicating its assessment on the risk resulting from the rejection, following which the Agency will make available all relevant documentation and its own position, for discussion at the next meeting.

Dates of next EMSA's Administrative Board Meetings:

May/June 2017:

Administrative and Finance Committee: Wednesday 31 May morning Administrative Board: Wednesday 31 May afternoon and Thursday 1 June all day

November 2017:

Administrative and Finance Committee: **16 November 2017 morning** Administrative Board: **16 November 2017 afternoon, 17 November 2017 all day**

DETAILED MINUTES

1. Welcome from the Chairman and adoption of the draft agenda

The Chairman announced the adoption of the draft agenda, welcomed the newly appointed members and alternates, and listed proxies as follows:

European Commission: Ms Rosalind Bufton, Head of Unit 'Financial Management' DG SRD, replacing Paloma Aba Garrote (Ms Bufton was not present at the meeting).

Croatia: Ms Maja Markovčić Kostelac, State Secretary, Ministry of the Sea, Transport and Infrastructure, replacing Mr Igor Butorac. (Ms Markovčić Kostelac was not present at the meeting).

United Kingdom: Ms Haroona Chughtai, Deputy Director, Maritime Trade and EU Policy Co-ordination, replacing Ms Lola Fadina.

Portugal: Mr José Simao, Director General, Directorate General Natural Resources, Safety and Maritime Services, replacing Mr Miguel Sequeira.

Malta was represented by Mr Ivan Tabone - expert - and had provided its proxy to Greece.

Commission representatives had provided their proxies as follows: Ms Agnieszka Kazmiercazk, DG SRD to Ms Magda Kopczynska, DG MOVE, and Mr Johannes Luchner, DG ECHO to Ms Barbara Sellier, DG MOVE.

Austria did not attend the meeting and had not provided proxies to any other Member State.

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3. (b) Appointment of the Accounting Officer ad interim

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4. Adoption of the list of "A" items

The Administrative Board adopted or took note of, as appropriate, the following "A" items, examined in detail by the Administrative and Finance Committee, on the basis of the recommendation by the Chairman of the Committee, Mr Agisilaos Anastasakos, who also reported that the necessary quorum for that meeting had been in place.

(a) EMSA Financial Statement for 2016 - Took note of the information provided by the Accounting Assistant.

The Accounting Assistant had presented the Financial Statement, which included the Budget Execution statement, the Agency's accounts and the Report on Budgetary and Financial Management together with a

certification letter from the EMSA Accounting Officer signing the accounts. The key element had been the very high budgetary execution of 98% in Commitment appropriations and 97.8% in Payment appropriations. Investment in assets went up to 2.3 million euro. Project Financed activities represented 27% of the total balance. The Accounting Assistant also recalled the new budget structure in force since 2016, with the additional Titles 4 (Anti-Pollution Measures) and 5 (Project Financed Activities). No reservations were enclosed in the "Management Representation Letter" signed jointly by the Executive Director and the Accounting Officer.

Committee recommendation: Take note. Administrative Board Action: Took note of the EMSA final accounts for 2016.

(b) School Arrangement – Annual Report 2016 – Took note of the Annual Report 2016 on School Arrangements in Lisbon.

Ms Cristina Romay Lopez, Head of Unit "Human Resources & Internal Support" presented this item, explaining that a total of 103 children of staff members enrolled in different schools, with 10 new applications evaluated and warranted in 2016. The budget impact of 577,000€ continued to be significantly lower than the average cost per student of the European Schools. The Agency also informed the Committee of the contacts taken with the Portuguese Authorities aiming at setting up an accredited European School in Lisbon.

Committee recommendation: Take note. Administrative Board Action: Took note of the School Report for 2016.

(c) 2017 Budget Update - Took note.

The Committee noted the information provided by Mr Andrea Tassoni, Head of Unit "Executive Office", concerning cash payment of earmarked revenues, which until receipt is recorded as "p.m." in the budget. Once cashed, such revenues are automatically loaded into the Agency's budget. The Agency duly informs the Administrative Board of such amounts, which would be taken into account at the end of the calendar year in the usual final budget amendment submitted for adoption by the Administrative Board.

Committee recommendation: Take note. Administrative Board Action: Took note of the 2017 Budget Update.

(d) Monitoring of findings and recommendations from internal and external audits and EMSA follow up (ECA, IAS) – Took note of the information provided on findings and recommendations from internal and external audits and the EMSA follow-up.

The Committee took note of the fact that there were neither open recommendations nor findings stemming from the various audit reports and evaluations covering the last two years, nor open recommendations prior to the period covered.

Committee recommendation: Take note.

Administrative Board Action: Took note of the findings and recommendations from internal and external audits and EMSA follow up (ECA, IAS).

5. Draft Single Programming Document 2018-2020, Draft budget/establishment plan 2018

Mr Tassoni recalled the timeline for the Draft SPD 2018-2020, which had been considered at the previous meeting in November, then adopted by a written procedure December 2016 ahead of the transmission to the institutions by 31 January 2017 as part of the Agency's input to the budgetary procedure for 2018.

The legal and resource framework was also outlined. As usual, beyond 2018, planned resources were purely indicative in view of possible policy developments and various factors such as the EFTA contribution rate, which is adjusted every year around the month of April.

The Executive Director reviewed the priorities for 2018 and highlighted key year-end developments for the Agency's future work, notably: agreement between EMSA, EFCA and Frontex on their Tripartite Working Arrangement; endorsement by the Administrative Board of the cost-efficiency assessment methodology to be applied to future visit cycles; establishment of the new technical assistance projects for the Mediterranean, Black and Caspian seas; establishment of the RPAS service contracts and the QMS certification for visits and inspections.

The Chairman of the Administrative and Finance Committee relayed the positive opinion of the Committee on the resource-related aspect of the SPD 2018-2020, in particular the Draft Budget and Establishment Plan 2018, and the indicative multi-annual resources for 2019 and 2020, following detailed information and clarifications provided by the Agency at that meeting.

Specific presentations were provided on Remotely Piloted Aircraft System (RPAS) and Anti-Pollution Measures (APM), followed by discussions on various points raised by the Member States as described below:

RPAS

Mr Leendert Bal, Head of Department C "Operations", provided an update on the procurements launched for the provision of RPAS services, announcing also the planned demonstration to be hosted by Spain in May. Both contractors and aviation authorities were in the process of adjusting to the specific requirements of the maritime domain and filling legislative gaps, and alongside the participating Member States, this set-up phase would be a pioneering process towards building a sustainable framework for the future. Lessons learned, also concerning the timetable for further actions, budgetary implications and modalities for meeting Member State requests including those that would come through EFCA and Frontex, would indeed be shared and possibly, as suggested by Member States (Poland, Greece, Sweden, Italy, Commission), through a user group meeting also involving EFCA, Frontex and EASA. The Commission commended the concerted efforts of and interest shown by the Agencies, the Member States and relevant authorities to jointly address the complexity and advance the possibility of a Europe-wide regulatory framework for drones.

APM

Concerning Anti-Pollution Measures, Mr Bal also updated Member States on the ongoing tenders for a vessel tender to cover the Northern Baltic Sea, following the failure of re-tendering for that area in 2016, and for the Equipment Assistance Service, which aimed to secure Oil Spill Response (OSR) equipment stockpiles for use primarily by Vessels of Opportunity (VOO) from the private and public side and which was focused on OSR equipment not often available in EU Member States e.g. combined containment and recovery systems, fire booms.

In the context of the current evaluation of APM, the results of which would be communicated by the Commission, the Agency had commissioned a study on the cost effectiveness and efficiency of EMSA's oil pollution response services. The study, which analysed the average annual cost of the various parts of the service and compared average costs per tonne of recovered oil under various scenarios, indicated that the EMSA service represented good value for money.

RFD: While the view was expressed that the revision of the Reporting Formalities Directive was premature and too highly prioritised (Germany), EMSA recalled the high expectations of industry for this revision.

EMSW: The reserved assessment of the forthcoming external evaluation of the Agency concerning the EMSW was noted by Denmark, who also restated its strong support for the EMSW.

Copernicus: Pending official approval of the annual implementation plan for Copernicus, detailed information on the Copernicus services sought by Member States (Germany, Netherlands) would be available in the product catalogue that would shortly be approved and circulated.

LRIT-IDE: The future role of EMSA in the **LRIT-IDE** was raised (Germany, Denmark) and would be discussed at the next meeting after a presentation by EMSA on the future direction of maritime surveillance systems and their integration.

SafeSeaNet: The Agency recalled for the Netherlands that the reference to a possible public part of the system was accompanied by all the necessary safeguards and raised the question of whether the highly conservative approach of this European system to information was sustainable, compared to other systems and in terms of the willingness of information providers to continue supplying but not receiving information.

Marine Equipment and Ship Safety Standards: The Agency reassured Germany that this was a high priority for the Agency also and that Member States were very much involved in the work with the IMO through e.g. the contributions of their experts to the various studies.

Emissions: While currently focused on enforcement of the immediate deadlines under EU rules, and supporting also industry actors for the first time, which was an important step forward, the Agency welcomed the reference to 2020 and the need to start working towards it from 2018 (Denmark) and stated its readiness in that respect if so requested by Member States and the Commission.

Cooperation on coastguard functions: Member States (Germany, Denmark) were reassured that following the agreement on the TWA, which was under signature, and the closing conference on the pilot project to be held on June 2, details on annual outputs and targets would be drawn up jointly and integrated into the planning document as appropriate.

Capacity building: Member States looked forward to the outcome of the questionnaire, which had been both broad scoped and in depth, and the upcoming workshop (Germany, Netherlands) which would cover the three separate competences of environment, flag and port state.

The Chairman of the AFC relayed the positive opinion of the Committee on the resource related aspects of the draft SPD 2018-2020 which in terms of both staff and draft budget, except for the APM payments that were reprogrammed within the multi-annual envelope, were in line with the Commission's communication and the multi-annual financial framework, and, pending the outcome of the 2018 budgetary procedure, should enable the Agency to perform the tasks assigned to it.

Administrative Board Action: The Administrative Board took note of the information provided by the Agency on RPAS and Anti-Pollution Measures, as well as on the study on the cost-effectiveness and efficiency of EMSA oil pollution response services.

The Administrative Board discussed and adopted the Draft Single Programming Document 2018-2020 and the associated Draft Budget 2018 (\in 82,529,106 in Commitment Appropriations and \in 83,770,988 in Payment Appropriations, of which \in 23,107,000 in Commitment Appropriations and \in 21,126,000 in Payment Appropriations linked to the European cooperation on coast guard functions, including the relevant multiannual schedule of payment) and Draft Establishment Plan 2018 (a total of 212 statutory posts: - 3 posts, completing the 10% staff cut provided for in the Commission Communication on the "Programming of human and financial resources for the decentralised Agencies" dated July 2013; and + 3 posts linked to the European cooperation on coast guard functions and in line with Regulation (EU) 2016/1625 of the European Parliament and of the Council amending Regulation (EC) No 1406/2002 establishing a European Maritime Safety Agency). The Agency is also requesting 34 Contract Agents and 20 Seconded National Experts (+1CA and + 2 SNEs, compared to the figures authorised for 2017), to be covered by the EMSA budget. In addition, 11 Contract Agents and 1 Seconded National Expert are expected to be financed by Project Financed Actions.

Administrative Board Members were invited to provide written comments on the Draft SPD 2018-2020 to the Secretariat by 28 April 2017, to be addressed as relevant at the June 2017 meeting. As requested, the Agency will give in June a presentation on the future direction of maritime surveillance systems and their integration, also in view of the discussion related to the LRIT IDE at that time.

6. Draft Administrative Arrangements

Mr Bal introduced the draft MoU between EMSA, the International Oil Pollution Compensation Funds and the International Group of Protection and Indemnity Clubs relating to the hire rates and charges of EMSA pollution response assets, which would for the first time provide a framework to support Member States' negotiations with compensation funds and P&I clubs and, as specified following concerns raised (Sweden, Cyprus, France, Netherlands), with no impact on existing liability regimes or the cost of mobilising EMSA response services.

Administrative Board Action: The Administrative Board took note of the draft MoU between EMSA, the International Oil Pollution Compensation Funds and the International Group of Protection and Indemnity Clubs relating to the hire rates and charges of EMSA pollution response assets. A written procedure would be launched for consideration by the Administrative Board shortly after the meeting, allowing for a 4-week consultation period, as required by Article 15(2)(ba) of the EMSA Founding Regulation.

7. External Evaluation of the Agency

A presentation summarising the final evaluation report was provided by a representative of the contracted firm Ramboll. Member States were particularly interested in the overall conclusions and findings, which tended to highlight the maturity of the Agency and reflect positively on the agreed criteria of relevance, effectiveness, impact of the regulation, utility, efficiency, effectiveness and added value. The recommendations of the evaluation report – which are distinct from the recommendations of the Administrative Board which are yet to be drawn up and issued and concern changes to the Regulation, the Agency and it's working practices – were also outlined.

While pointing out that the legal basis for the external evaluation, Article 22 of the EMSA Founding Regulation, does not prescribe the methodology to be applied but does stipulate the authority of the Administrative Board (Denmark, Poland), it was agreed that compatibility with the "better regulation guidelines" would be addressed by the HLSC and the contractor so that the information in the external evaluation could enter the Commission work stream.

Administrative Board Action: The Administrative Board discussed the final Evaluation Report on the External Evaluation of the Agency and agreed on actions and a calendar in order to allow the High Level Steering Committee to: verify that the report meets the Commission's better regulation guidelines, consider EMSA comments on the report (will be circulated by 12 April), take into account Member State proposals (to be provided by 28 April), and develop draft Administrative Board recommendations, with a view to: adopting the evaluation report and discussing proposed Administrative Board recommendations at the next meeting in June, and adopting final Administrative Board recommendations at the November meeting.

8. Update on THETIS-EU and Emission Inventories Project

Ms Manuela Tomassini, Head of Department B "Safety and Standards" recalled the genesis of the **Emission Inventories Project**, which was launched at the end of 2015 in order to develop inventories of shipping emissions based on shipping activity data for domestic, short sea and international shipping. The resulting Air Emission Calculator (AEC) provides information per ship and per geographic area and distinguishes, very importantly, between SECA and non-SECA areas.

The tool processes historical data and is already showing, with a drop in emissions since the entry into force of the Sulphur Directive, that regulation and enforcement can work. The next steps include a repeat exercise on 2016 data, supporting the Commission's assessment of potential further air emissions measures and exploring possibilities for interaction with THETIS-EU.

THETIS-EU caters for the enforcement needs of various pieces of EU legislation, notably the Sulphur Directive since January 2015 (originally as THETIS-S) and the PRF Directive since April 2016. To date, the voluntary Sulphur module is being populated by most Member States and the figures are positive, showing that the number of inspections is up and the number of non-compliances proportionally down, and increasingly related to documentation rather than substance. New and future developments include creating a public site to provide regular statistics to the general public, the integration of remote measurements from RPAS (THETIS-EU/Sulphur) and of waste notifications from SafeSeaNet (THETIS-EU / PRF) and further development of a targeting mechanism.

Member Sates welcomed the data on emissions and looked forward to seeing additional data on sanctions and penalties in due course, as they became available (Denmark), as well as an easing of the EEZ situation in the eastern Mediterranean and resulting refuelling issues for passenger ships calling regularly in EU ports (Cyprus).

Administrative Board Action: The Administrative Board took note of the information provided by the Agency on THETIS-EU and the Emission Inventories Project.

9. Update on Agency's activities

Mr Bal provided a short overview of the function areas served by the Maritime Surveillance Services that EMSA is entrusted to implement, as one element of the very much broader and powerfully funded **Copernicus** earth observation programme. The accessibility of satellite imagery for enhancing the maritime picture for a wide range of users, and indeed future funding of EMSA's CleanSeaNet, were set to benefit.

Following the positive user uptake in 2016 and very well attended user requirements workshop, services would be extended and developed for new users on request and new application areas would be explored e.g. lost container detection and tracking, as well as further technical developments e.g. integration of data streams from RPAS platforms.

Member States were encouraged to communicate with their representatives attending the Copernicus Committee as discussions were already underway concerning continuation beyond 2020.

Ms Tomassini presented the achievements of the concluded **SAFEMED III** project, aimed at approximation by the southern ENP partner countries across the whole of EMSA's remit, and **TRACECA II** project, limited to the extension EMSA services to the eastern ENP partner countries. Activities ranged from the approximation of the PSC regime, drawing on EMSA's in-depth experience with the Paris MoU, and support for the revision of agreements with ROs, to anti-pollution exercises, the use of CleanSeaNet, and donation of and training to use aging pollution response equipment. The lessons learned would inform the already initiated successor projects, particularly the invaluable role of high Member State involvement and of establishing good communication channels. Key actions for both projects, the Black and Caspian Sea project having been promoted to a par with the Mediterranean one, covered the areas of PSC, environment, information sharing between beneficiaries, coastguard functions, maritime security and MLC, while bilateral actions to address particular needs ranged from a gap analysis on METs to the provision of AIS stations.

Member States were reassured that the Agency was aware of and sensitive to potential regional sensitivities which could affect the participation of or interaction between certain beneficiaries. The Agency also highlighted the technical nature of the synergies being sought and reiterated its appreciation for the strong support and contributions of many Member States, for instance in the delivery of training and sharing of experience and expertise. Ms Tomassini also presented the two new projects for the Mediterranean (SAFEMED IV) and for the Black and Caspian Sea (Black and Caspian Sea Project), including financial and human resources involved for the implementation of the two projects.

Administrative Board Action: The Administrative Board took note of the information provided by the Agency on the Copernicus Services and on the technical assistance to ENP countries (Mediterranean Sea and Black and Caspian Sea).

10. Extension of the Executive Director's term of office

Administrative Board Action: The Administrative Board decided in favour of the extension of the Executive Director's term of office and reclassification, as proposed by the Commission. In addition, at the request of Member States, the Commission indicated a potential calendar for preparing the recruitment of the next Executive Director.

11. Any Other Business (this item was taken immediately after AI 3)

Administrative Board Action: The Administrative Board took note of the information that, following the rejection by the Agency of two out of three recommendations resulting from the 2016 audit on Project Financed Actions, the Internal Audit Service (IAS) of the Commission is expected to submit an ad-hoc report to the Administrative Board communicating its assessment on the risk resulting from the rejection, following which the Agency will make available all relevant documentation and its own position, for discussion at the next meeting in June.

The Commission further informed Members that a broader discussion was taking place in the Commission about the role of the IAS in helping Agencies harmonize in terms of standards of management of Project Financed activities, noting the exemplary role of EMSA in this context and the constructive discussions with the IAS in view of the report to be presented in June.

The Administrative and Finance Committee had discussed the item at their meeting and provided a positive opinion on the announced way forward.

Signed:

Frans Van Rompuy

Chairman of the Administrative Board

Lisbon, 1 June 2017

EUROPEAN MARITIME SAFETY AGENCY (EMSA)

47th Meeting of the Administrative Board, Lisbon, 16-17 March 2017

LIST OF ATTENDANCE

MEMBER STATES	
BELGIUM	
Frans Van Rompuy	Board Member - Chairman of the Board
Peter Claeyssens	Alternate Member
BULGARIA	
Zhivko Petrov	Board Member
CROATIA	
Lukša Čičovački	Alternate Member
CZECH REPUBLIC	
Evzen Vydra	Board Member
CYPRUS	
Ioannis Efstratiou	Board Member
DENMARK	
Andreas Nordseth	Board Member
Pernille Palmelund	Expert
ESTONIA	
René Arikas	Board Member
Tarmo Ots	Alternate Member
FINLAND	
Tuomas Routa	Board Member
FRANCE	
Vincent Denamur	Alternate Member
GERMANY	

Achim Wehrmann	Board Member – Deputy Chairman of the Board
GREECE	
Agisilaos Anastasakos	Board Member – Chairman of the Administrative and Finance Committee
HUNGARY	
Csaba Bellyei	Board Member
IRELAND	
Deirdre Mary O'Keeffe	Board Member
ITALY	
Nicola Carlone	Board Member
Piero Pellizzari	Alternate Member
LATVIA	
Laima Rituma	Alternate Member
LITHUANIA	
Robertinas Tarasevičius	Board Member
LUXEMBOURG	
Joel Mathieu	Alternate Member
MALTA	
Ivan Tabone	Expert
THE NETHERLANDS	
Lieske Streefkerk-Arts	Alternate Member
Sjoerd Van Dijk	Expert
POLAND	
Wojciech Zdanowicz	Board Member
PORTUGAL	
José Simão	Board Member
José Maciel	Alternate Member

ROMANIA	
Constantin Casiade	Board Member
SLOVAKIA	
Josef Mrkva	Board Member
SLOVENIA	
Primož Bajec	Alternate Member
SPAIN	
Benito Núñez Quintanilla	Alternate Member
SWEDEN	
Maria Gelin	Alternate Member
Jon Priebe	Expert
THE UNITED KINGDOM	
Haroona Chughtai	Board Member
Andrew Angel	Alternate Member

EUROPEAN COMMISSION	
Magda Kopczynska	Board Member
Barbara Sellier	Alternate Member

PROFESSIONALS FROM SECTORS CONCERNED	
Bernd Kröger	Board Member
Kaia Vask	Board Member

EFTA STATES	
NORWAY	
Kirsti Lovise Slotsvik	Alternate Member

ICELAND	
Thorolfur Arnason	Board Member

EMSA STAFF	
Markku Mylly	Executive Director
Isabel Torné	Head of Department A – Corporate Services
Manuela Tomassini	Head of Department B – Safety and Standards
Leendert Bal	Head of Department C – Operations
Cristina Romay Lopez	Head of Unit A.1 – Human Resources and Internal Support
Steve Deighton	Head of Unit A.3 – Operations support
Georgios Christofi	Head of Unit B.3 – Environment & Capacity Building
Giuseppe Russo	Senior Project Officer, Unit B.3.1
Frédéric Hébert	Head of Unit C.1 – Pollution Preparedness Services
Lazaros Aichmalotidis	Head of Unit C.2 – Vessel and Port Reporting
Helena Ramon Jarraud	Acting Head of Unit C.3 – Maritime Surveillance
Ivo Kupsky	Head of Unit C.4 – Digitalisation & Application Development
Andrea Tassoni	Head of Unit Executive Office
Ton Van Hees	Internal Control Coordinator
Soraya Obura	Senior Assistant for Planning and Reporting
Selena Matic	Senior Administrative Assistant