



Integrated Maritime Services

UCM#7

Introduction

Ivo Kupsky

Head of Unit

Digitalisation and Application Development

Lisbon / 12 May 2016



Personal resume



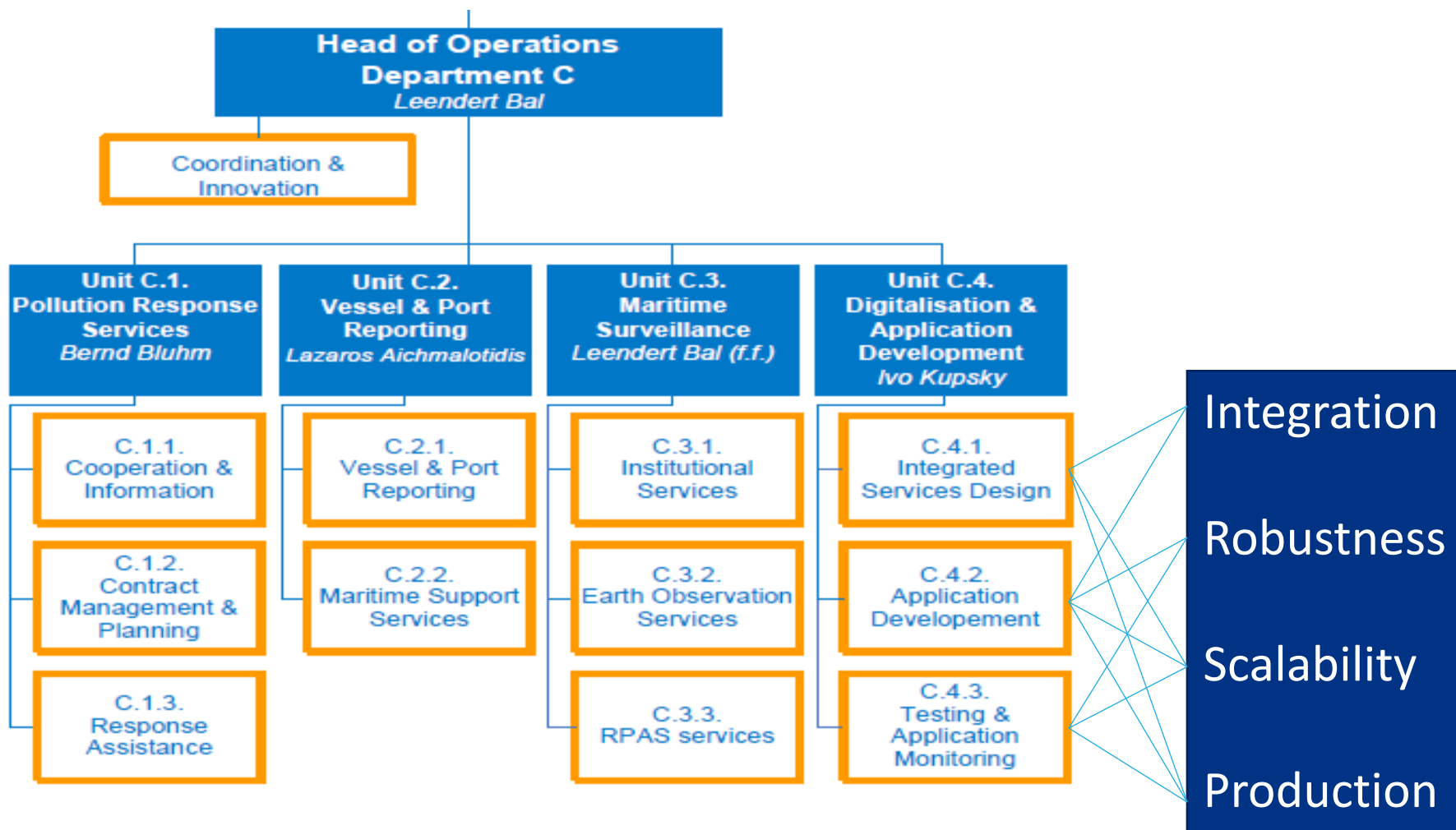
Microsoft Word
Document

Admiral Stockdale paradox

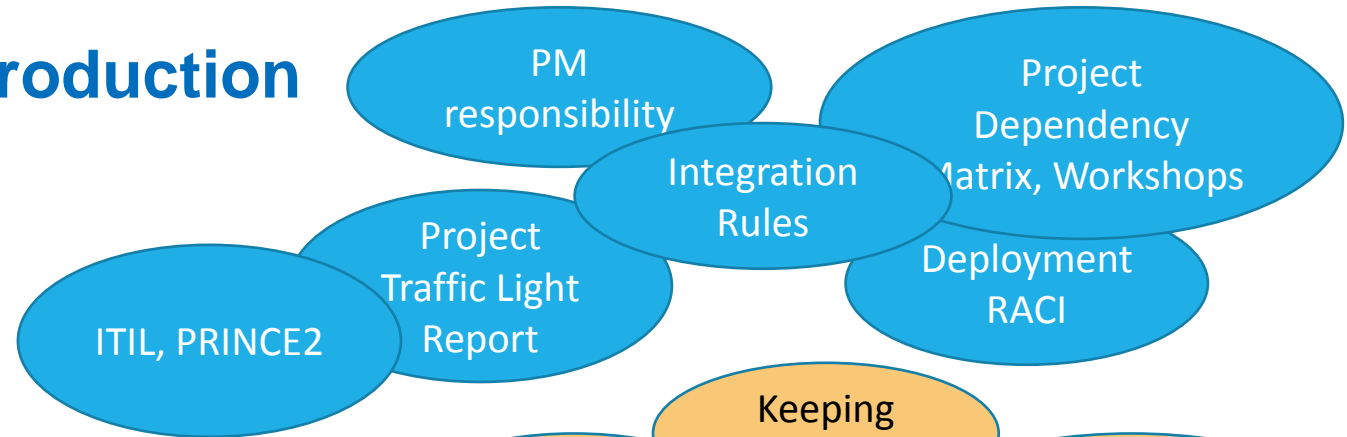
I never doubted not only that I would get out, but also that I would prevail in the end...

They were the ones who said: We are going to be out by Christmas. ... We are going to be out by Easter... And they died of a broken heart...

Organisation



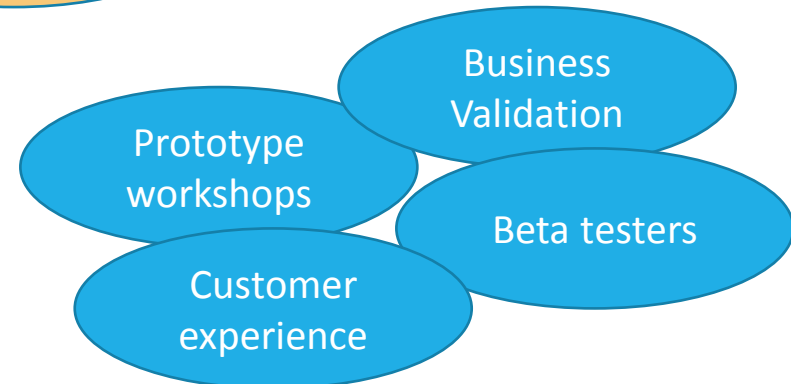
We manage production



We manage contractors



Users manage us



Overall distribution of IMS users

TYPE I - INSTITUTIONS/EU BODIES

167 TOTAL NUMBER OF USERS
DISTRIBUTED BETWEEN









EMSA	72
EFCA	44
EC DG OLAF	26
EU NAVFOR	14
FRONTEX	6
MAOC	4
EC DG MOVE	1

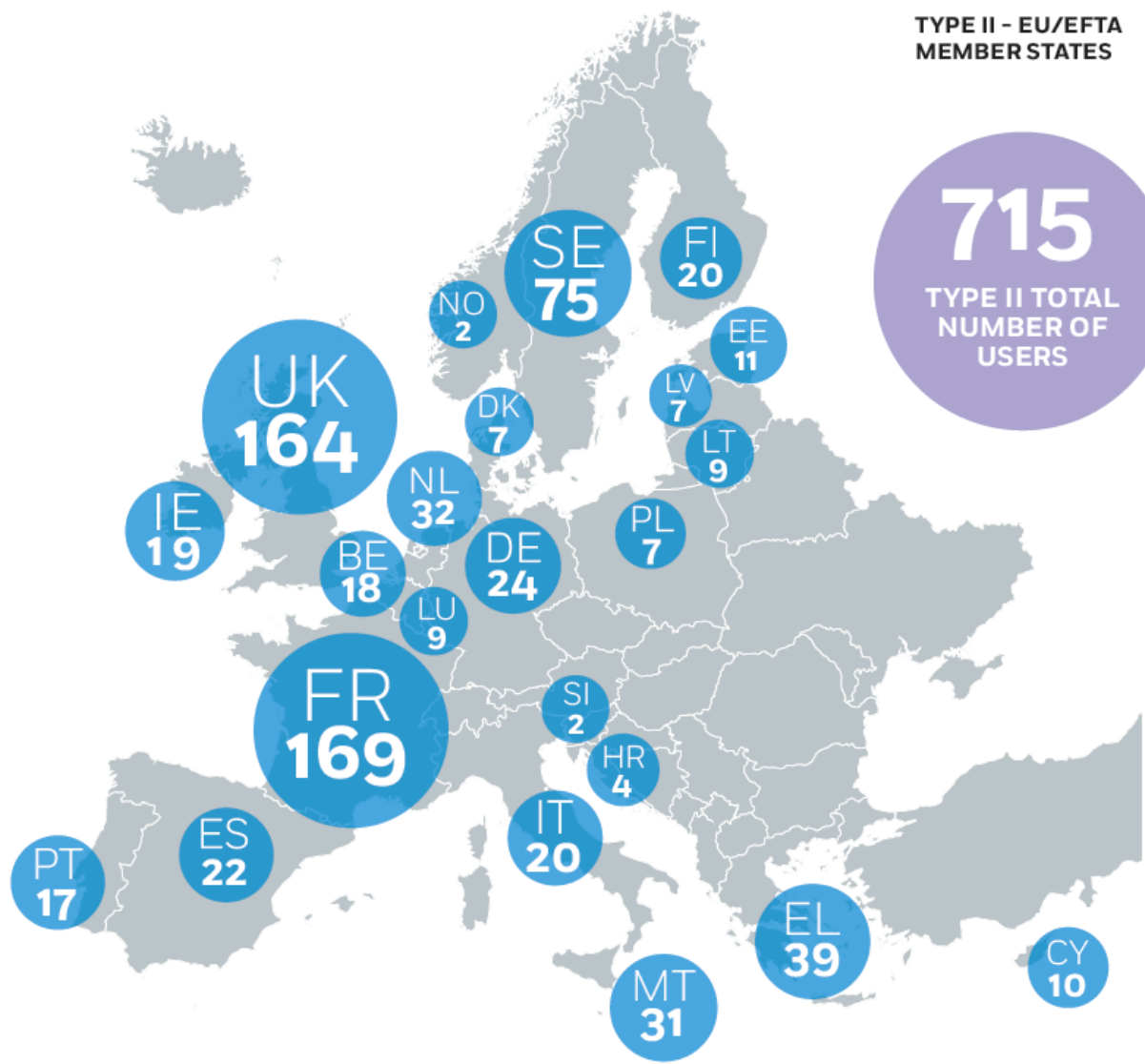
TYPE II - EU/EFTA MEMBER STATES

715
TYPE II TOTAL
NUMBER OF
USERS

TYPE III - NON-EU MEMBER STATES

35 TOTAL NUMBER OF
USERS INVOLVING

 MAROCCO	16	 ISRAEL	2
 TUNISIA	7	 JORDAN	2
 ALGERIA	4	 AZERBAIJAN	1
 GEORGIA	2	 LEBANON	1



Member States part of IMS MS Service

22

**TOTAL OF MS INVOLVED
IN IMS OVER 4 YEARS**

2016



Denmark



Estonia



Norway



2015



Latvia



Lithuania



Luxembourg



Poland



Cyprus



2014



Belgium



Croatia



Finland



Germany



Sweden



2013



France



Greece



Ireland



Italy



Malta



Netherlands



Portugal

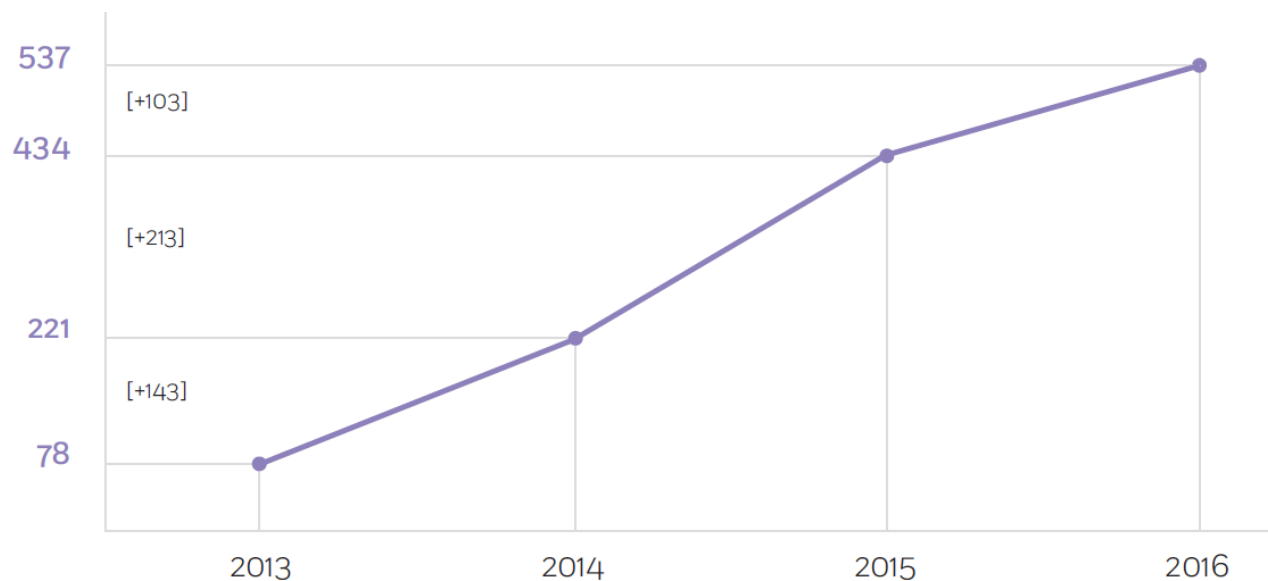
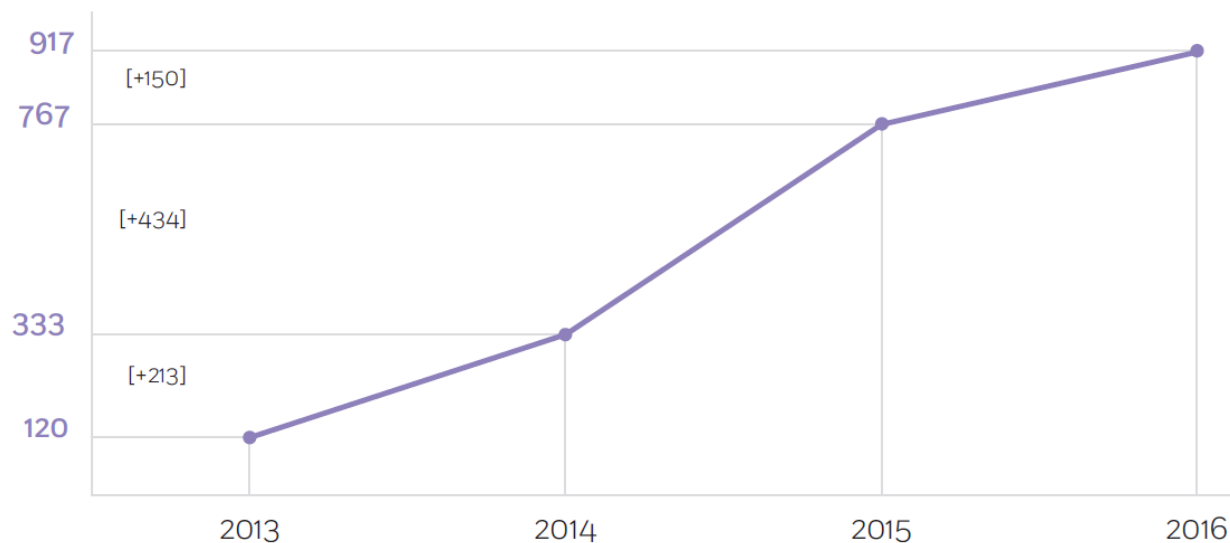


Spain



United Kingdom

Evolution of users: 2013->2016





emsa.europa.eu

 twitter.com/emsa_lisbon

 facebook.com/emsa.lisbon

